



EXAMPLES OF U.S. DEPARTMENT OF ENERGY PROJECT RISK AREAS

<u>RISK FACTOR</u>	<u>LOW</u>	<u>MODERATE</u>	<u>HIGH</u>
Technology	Conventional/off-the shelf Civil construction	Proven state-of-the-art engineered equipment Testing	Unproven/new highly-engineered equipment R&D requirements Extensive testing
Time constraints/ schedule	No known schedule constraints	Some schedule constraints but won't affect completion date	Schedule compressed
Interfaces projects	Little or no major impact from site operations, other contractors	Potential impact from site operations, contractors, projects, or programs	Potential major impact from site operations, contractors, or programs
Number of Key Participants	1	2-3	3 or more
Contractor Capabilities committed	Proven track record and resources available now	Limited experience or resource availability	New acquired capabilities or resources to other projects
Magnitude and Complexity of Contamination	Hazard/low level characterized waste	Hazard/moderately characterized	High-level/mixed waste
Regulatory Involvement	Minimal permit requirements, NEPA, CX	Routine permit requirements multiple agencies, NEPA, EA	Unique permit requirements, multiple agencies at different levels of government, NEPA, EIS



Source: *Cost and Schedule Estimator and Analysis (PMMS2)*, U.S. Department of Energy Professional Skills Training, February 20, 1997.

<u>RISK FACTOR</u>	<u>LOW</u>	<u>MODERATE</u>	<u>HIGH</u>
Site Characteristics	1 site DOE property Accessible No required infrastructure	2-3 sites Government property Accessible Minor infrastructure	4 or more sites Private property Restricted access Major infrastructure
Labor	Low to moderate skill, readily available, gradual build up, low productivity requirement	Moderate/high skill, restricted availability, measured/phased build up, moderate productivity required	Moderate/high skill, severely restricted availability, rapid build up, high productivity
Quality Requirements	Large tolerances Low productivity risk	Moderate tolerances Moderate risk	Precision work High risk
Political Visibility and Public Involvement	None	Minor	Major or independent oversight
Funding	General plant project Size -- less than 1 year duration	Line item size 2-3 year duration	Strategic system or large line item size 3 or more years



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